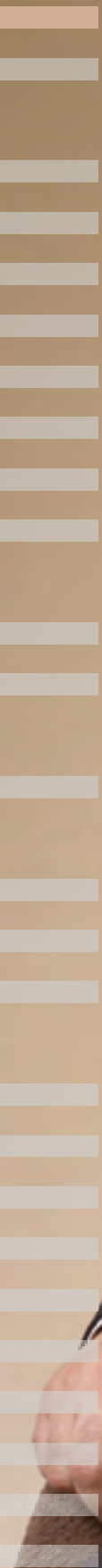


TOP MESSAGE



I would like to take this opportunity to thank our shareholders and all our stakeholders for their understanding and support of TOKYO DOME CORPORATION's operations. I would also like to announce my appointment as President and COO at the regular meeting of the General Meeting of Shareholders and meeting of the Board of Directors held on April 28, 2009. I plan to make use of my experience to advance the development of the Company and approach all my responsibilities honorably.

Results and Dividend Policy for the Fiscal Year Ended January 31, 2009

The fiscal year ended January 31, 2009 was the first year for "Scale-up," our three-year medium-term business plan for a sustained increase in corporate value. The highlight of the year was the opening in March 2008 of MEETS PORT, a new entertainment complex established as part of the plan to enhance the business value of Tokyo Dome City.

In the core Tokyo Dome City operations, results from Tokyo Dome and the associated restaurant and souvenir sales were steady throughout the year as a result of hosting the Climax Series and Japan Series baseball play-offs, along with a substantial increase in the number of concert events. The new MEETS PORT complex hosted circus and concert events, generating earnings in line with expectations. The hotel business also posted significant increases in both sales and operating income, with the number of guests at the Atami Korakuen Hotel exceeding 200,000 annually for the first time.

As a result, sales and other operating revenues for the subject fiscal year totaled ¥87,489 million, with operating income of ¥12,455 million. Ordinary income amounted to ¥10,528 million, the result of an increase in non-operating expenses stemming from exchange rate fluctuations. Net income was ¥6,676 million, due mainly to extraordinary losses resulting from valuation losses on marketable securities.

Dividends for the subject fiscal year were increased to ¥5.00 per share, following the addition to retained earnings. From the fiscal year ending January 31, 2010, we plan to continue to pay a dividend of ¥5.00 or more per share balanced with retained earnings.

Outlook and Issues for the Fiscal Year Ending January 31, 2010

During the fiscal year ending January 31, 2010, Tokyo Dome will host the Tokyo Round of the World Baseball Classic, and implement various measures under the "Scale-up" business plan, including the opening of the

renovated Geopolis indoor amusement park. As a result, we are forecasting sales and other operating revenues for the year of ¥88,100 million, with operating income of ¥10,900 million, ordinary income of ¥10,000 million, and net income of ¥9,300 million.

To overcome the difficulties currently facing the Japanese economy, we will continue to strive to enhance the corporate value of the Tokyo Dome Group centered on the Suidobashi area of Tokyo, and secure the long-term advantages that make this possible.

I wish to offer my appreciation to our shareholders and all our stakeholders for their continued support.

May 2009



Shinji Kushiro

Representative Director,
President and COO

LIST OF SENIOR OFFICERS (AS OF APRIL 28, 2009)

Representative Director, Chairman and CEO YEWKOW HAYASHI
Representative Director, President and COO SHINJI KUSHIRO
Representative Director and Vice President MASA AKI ASAI
Director and Managing Executive Officer SHINJI ABE
Director and Managing Executive Officer HIDEKAZU KITADA
Director and Managing Executive Officer KENJI HONDA

Directors (External) TOMOFUMI AKIYAMA NOBUHIRO MORI YOSHIHISA INOUE
Full-Time Corporate Auditors MIKIO AWATA MASAMI IWAIDA
Corporate Auditors YUNICHI TSUTSUMI YUKIO NOZAKI YUKIHARU KODAMA

Managing Executive Officers RYUSUKE NOMURA TSUTOMU NAGAOKA
Executive Officers SHUNICHI TSURUDOME YOSHIKAZU DOI MASA AKI TANAKA YOSHIYUKI TANIGUCHI YUKIO YAMADA YUTAKA YAMADA