

Fiscal Year Ended January 2011

Outline of Consolidated Financial Statements

Name of Company Listed: TOKYO DOME CORPORATION

Stock Exchange Listing: Tokyo

Code Number: 9681

Representative Director: Shinji Kushiro, President and COO

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Planned Date of Annual Meeting of Shareholders: April 27, 2011

Planned Commencement of Dividend Payments: ---

1. Consolidated Results of Operations for the Accounting Period of the Fiscal Year Ended January 2011 (February 1, 2010 to January 31, 2011)

(Amounts less than 1 million yen are truncated)

(1) Consolidated Business Results

Years ended January 31

(Percentages indicate change from the previous fiscal year)

	Sales and other operating revenues		Operating income		Ordinary income		Net income (loss)	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
FY 2011	81,404	-0.6	8,663	3.2	4,835	-41.7	(873)	—
FY 2010	81,924	-6.4	8,398	-32.6	8,295	-21.2	(1,004)	—

	Net income (loss) per share	Net income (loss) per share after adjusting for dilution	Return on equity	Recurring margin on gross capital	Recurring margin on revenue from operations
	Yen	Yen	%	%	%
FY 2011	(4.58)	—	-1.7	1.6	10.6
FY 2010	(5.27)	—	-2.0	2.7	10.3

(Reference) Investment income (loss) due to equity method: Year ended January 31, 2011 ¥(756) million
Year ended January 31, 2010 ¥269 million

(2) Consolidated Financial Status January 31

	Total assets	Total net assets	Owners' equity ratio	Owners' equity per share
	Millions of yen	Millions of yen	%	Yen
FY 2011	302,864	49,042	16.2	257.41
FY 2010	307,992	51,501	16.7	270.20

(Reference) Owners' equity: January 31, 2011 ¥49,042 million
January 31, 2010 ¥51,501 million

(3) Consolidated Cash Flows
Years ended January 31

	Cash flows from operating activities	Cash flows from investing activities	Cash flows from financing activities	Cash and cash equivalents at end of year
	Millions of yen	Millions of yen	Millions of yen	Millions of yen
FY 2011	14,818	(10,112)	(4,519)	13,356
FY 2010	13,978	(7,600)	(7,640)	13,170

2. Dividends

	Dividends per share				
	1st Quarter	2nd Quarter	3rd Quarter	Year-end	Full-year
	Yen	Yen	Yen	Yen	Yen
2010	—	0	—	5	5
2011	—	0	—	0	0
2012 (Forecast)	—	0	—	5	5

	Total dividend amount (full-year)	Dividend payout ratio (consolidated)	Ratio of dividends to net assets (consolidated)
	Millions of yen	%	%
2010	954	—	1.9
2011	—	—	—
2012 (Forecast)		23.2	

3. Projection of Consolidated Results of Operations for the Fiscal Year Ending January 2011
(February 1, 2011 to January 31, 2012)

(Percentages indicate change from the previous full fiscal year and the interim accounting period of the previous fiscal year, respectively)

	Sales and other operating revenues		Operating income		Ordinary income	
	Millions of yen	%	Millions of yen	%	Millions of yen	%
Interim accounting period	39,700	-0.4	4,300	1.1	3,000	21.2
Full fiscal year	80,400	-1.2	8,500	-1.9	5,700	17.9

	Net income		EPS
	Millions of yen	%	Yen
Interim accounting period	1,800	76.0	9.45
Full fiscal year	4,100	—	21.52

4. Other

(1) Significant change in subsidiaries during the fiscal period (Change in specific subsidiaries accompanying a change in the scope of consolidation): None

(2) Change in accounting procedures, rules or presentation methods used in the preparation of the Consolidated Financial Statements (Significant changes affecting the preparation of the Consolidated Financial Statements)

① Change in accounting standards: Yes

② Changes apart from ①: None

(3) Number of Shares Outstanding (Common Stock)

① Number of shares outstanding at end of fiscal year (including treasury stock):

January 31, 2011 191,714,840 shares

January 31, 2010 191,714,840 shares

② Number of shares of treasury stock at end of fiscal year:

January 31, 2011 1,189,824 shares

January 31, 2010 1,108,578 shares

Forward-Looking Statements

This document contains certain statements based on TOKYO DOME CORPORATION's current plans, estimates, and strategies; all statements that are not of historical fact are forward-looking statements. These statements represent the judgments and hypotheses of the Company's management based on currently available information. It is possible that the Company's future performance will differ significantly from the contents of these forward-looking statements. Accordingly, there is no assurance that the forward-looking statements in this document will prove to be accurate.

All financial information has been prepared in accordance with accounting principles generally accepted in Japan. This document is an English-language translation of the Japanese-language original.